







| Portfolio                               | High Risk Areas Identified   | Corporate Plan Priority   | To Mitigate these risks the Council will:  |
|---|--|---|--|
| <p><b>Leader’s</b></p>                  | <p>Economic and demographic conditions limit growth and employment in the district and local business fails to prosper</p> |  <p><i>Helping local business grow</i></p>   | <ul style="list-style-type: none"> <li>▪ Continue to review with partners, including the New Forest Business Partnership, the best way to support local businesses in the future</li> <li>▪ Work with the relevant Local Enterprise Partnerships (LEPs) to the benefit of the district</li> <li>▪ Progress the local plan for approval</li> </ul>  |
| <p><b>Finance &amp; Efficiency</b></p>  | <p>Continued pressure on council finances results in an inability to deliver priorities and services</p>                   |  <p><i>Living within our means</i></p>  <p><i>Service outcomes for the community</i></p>  | <ul style="list-style-type: none"> <li>▪ Continue to develop a Medium Term Financial Plan that delivers the Council’s priorities</li> <li>▪ Undertake a programme of service reviews to ensure value for money and fundamentally assess delivery options</li> <li>▪ Introduce stabilisation targets to manage budgets within existing resources</li> <li>▪ Support an asset management strategy that optimises asset use and identifies revenue opportunities</li> </ul> |
| <p><b>Housing &amp; Communities</b></p> | <p>Unable to provide more housing to help meet the needs of the district</p>   |  <p><i>More homes for local people</i></p>  <p><i>Working with others to achieve more</i></p>  <p><i>Service outcomes for the community</i></p> | <ul style="list-style-type: none"> <li>▪ Have in place a local plan which identifies sites for housing development</li> <li>▪ Have in place a Housing Strategy to include meeting future needs through remodelling of existing stock, stock acquisition and building</li> <li>▪ Continue to work with partner Registered Providers to deliver additional homes in the District</li> </ul>  |
| <p><b>Health &amp; Leisure</b></p>      | <p>Health and wellbeing needs of residents are not met</p>   | <p><i>Service outcomes for the community</i></p>  | <ul style="list-style-type: none"> <li>▪ Fundamentally review and challenge existing health and leisure arrangements to through procurement of an operator to maximise</li> </ul>  |



outcomes for the council and the customer in the longer term

**Environment**

Unable to protect the natural beauty of the coastline and safeguard local residents



*Protecting the local character of our place*



*Service outcomes for the community*

- Continue to review and update a coastal maintenance programme identifying priority projects
- Undertake agreed coastal maintenance studies and work with elected members to identify alternative sources of funding

**Planning & Transportation**

External pressure for development fails to recognise and protect the special and unique character of the New Forest



*Protecting the local character of our place*

- Seek approval for a new local plan which fully reflects the requirements of the National Planning Policy Framework